

DGFiP at the heart of the “Government as a platform” strategy



*Audran LE BARON
DGFiP (France)
Ottawa, May 16th, 2018*

1. The French context

- **Every individual has a specific identification number for each administration:**
 - Tax administration, family allowance, health insurance, family insurance, unemployment insurance, local services (nursery, school, etc.)
...
 - ... which means as many web portals and passwords
- **Many public policies (welfare benefits, local services, etc.) either depend on the revenue...**
 - Amount of the family allowance, nursery/canteen fares, rent amount in the subsidized housing sector, etc.
- **... or make it necessary to prove one's address**
 - Identity card/passport, vehicle licence, parking card for residents, etc.

2. DGFIP, as a data « centraliser »

- **Knows everybody**
 - Each individual (daily exchanges with the national civil register)
 - Online access to a personal and secure tax account (id/password)
- **Knows everybody's address**
 - Daily exchanges with the French Post Office (mail redirection contracts)
- **Knows all the incomes**
 - Prefilled tax return thanks to the data provided by employers/banks/...
- **Knows information about movable assets**
 - Bank accounts and life insurance policies register
- **Knows the real estate property**
 - Deeds uploaded by the notaries for the maintenance of the real estate registrar

3. The “Government as a platform” strategy

- **A strategy inspired by Tim O'Reilly's vision, known as "Government as a platform"**
 - To make all the public information (electronic identity, personal data, services...) safely interoperable
 - Break down the administrative “silos”
- **Objectives :**
 - A more efficient administration, at the service of citizens
 - A better user experience: “Tell us once”
- **A tax administration that has already been implementing this “Tell us once” approach for more than 15 years**
 - From a control administration to a service providing administration
 - Prefilled income tax form, addresses data provided by the French Post Office...

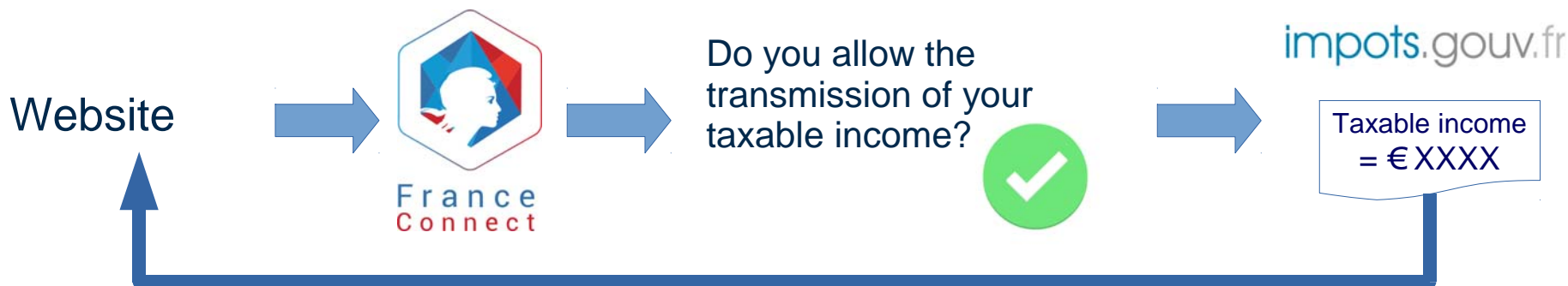
3a. Online identification: FranceConnect

- Cf. the French context: multiplicity of ID/password
- And yet, all citizens have a tax account on impots.gouv.fr
 - Tax number / password
- Idea: enable users to connect on any website by using their tax id/password
 - The « *Facebook connect* » of the French administration
 - DGFIP acts as an “identity provider” for all the administrations



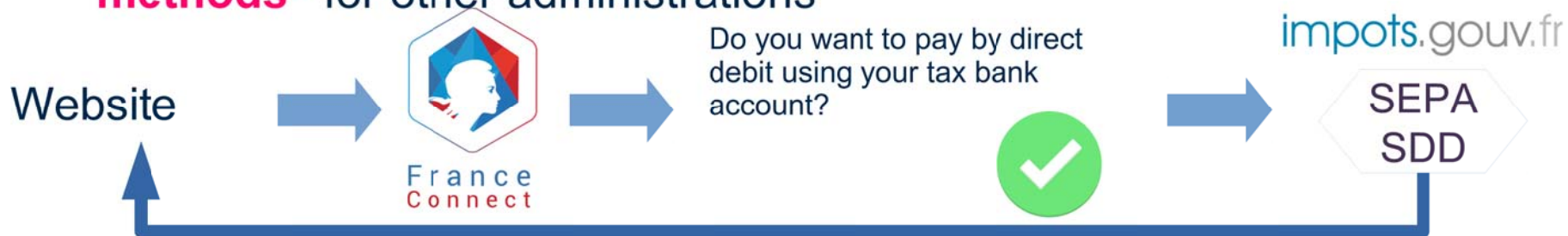
3b. Personal data: tax APIs

- **Cf. context: the need to prove one's income/address/etc.**
- **Hackathon “Gov-platform” in June 2015**
 - All administrations (State & local) were represented
 - Aim: invent new digital services by taking advantage of FranceConnect
 - 90% of the proposals used tax APIs to retrieve personal data (incomes, family situation, number of children, house address...)
 - DGFIP as a **“data provider”** to improve the user experience for other administrations



3c. Payment service: PayFiP

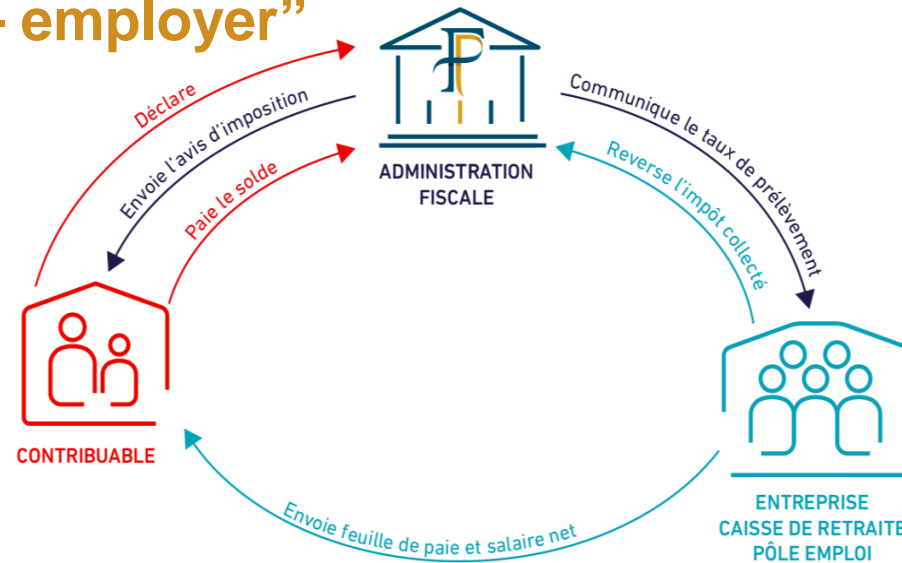
- **Context:** all local authorities cannot afford investing in online payment systems
- **Aim:** provide a free, universal method of payment for any online public services
- **Solution:**
 - DGFIP already offers a direct debit payment method (*SEPA Direct Debit “one-off”*) on its website
 - “PayFiP, or the DGFIP's PayPal®”: DGFIP as a **“provider of payment methods”** for other administrations



4. The move to the withholding income tax

- **The administration at the heart of a triangular relationship**
“taxpayer – tax administration – employer”

- DGFIP calculates a personal rate for each individual...
- ... and forwards it to the employer
- The employer applies the rate and pays the tax back to DGFIP
- The taxpayer can update his situation in real time using the tax portal



- **PIT is paid in real-time: a change of perspective**

- **How to refund tax credits in real-time?**

- Forget the income tax form, and think “Government as a platform”
- Example: tax credit for insulation works

DGFIP at the heart of the “Government as a platform” strategy

Audran LE BARON, DGFIP (France), Ottawa, May 16th, 2018